

Board Meeting Agenda

Friday 16 October 2026

RAMJO BOARD MEETING

DATE

Friday 16 October 2026

TIME

9:00am – 1:00pm

LOCATION

The Depot, 158 Hardinge Steet, Deniliquin

CHAIR

Cr. Ruth McRae OAM

ONLINE LINK

Microsoft Teams
[Join the meeting now](#)
Meeting ID: 470 414 435 978 6
Passcode: z6V2bj9E

ATTENDEES

Council / Organisation

Voting Member

Non-Voting Member

Albury City Council

Cr. Kylie King

Mr Jason Gordon

Balranald Shire Council

Cr. Louie Zaffina

Mr. Terry Dodds PSM

Berrigan Shire Council

Cr. Julia Cornwell-McKean

Mr. Cameron Boardman

Edward River Council

Cr. Ashley Hall

Mr. Jack Bond

Federation Council

Cr. Cheryl Cook

Mr. Adrian Butler

Griffith City Council

Cr. Shari Blumer in the
absence of Cr. Doug
Curran

Mr. Scott Grant

Hay Shire Council

Cr. Carol Oataway

Mr. David Webb

Leeton Shire Council

Cr. George Weston

Mrs. Jackie Kruger

Murray River Council

Cr. John Harvie

Mrs. Stacy Williams

Murrumbidgee Council

Cr. Ruth McRae OAM

Mr. John Scarce

Narrandera Shire Council

Cr. Neville Kschenka OAM

Mr. Timothy Coote

Wentworth Shire Council

Cr. Daniel Linklater

Mr. Ken Ross

RAMJO Staff

Mr. Brett Stonestreet PSM

Executive Officer

Mrs. Susan Escott

Administration Officer

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Presenters

Ms Samantha McCallum	<i>Water SME Office of The Hon. Rose Jackson MLC, Minister for Water, Housing, Homelessness, Mental Health and Youth</i>
Ms Jennifer Lang	<i>Director, Jennifer Lang Australia</i>
Ms Sue Pritchard	<i>Director of Financial Audit, Audit Office NSW</i>

ATTENDEES

Invited

Ms Sarimah Hellyer	<i>Chief Executive Officer, RDA-Murray</i>
Ms Rachel Whiting	<i>Chief Executive Officer, RDA-Riverina</i>
Ms Jesmine Coromandel	<i>Stakeholder Engagement and Projects Officer - Murray Riverina, Workforce Australia</i>

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MEETING AGENDA		
ITEM	TOPIC	TIME
1	WELCOME Acknowledgement of Country	9.00
2	APOLOGIES AND LEAVE OF ABSENCE	9.01
3	DECLARATION OF ITEMS OF PECUNIARY OR OTHER INTEREST	9.02
4	ELECTION OF EXECUTIVE – CHAIRPERSON AND DEPUTY CHAIRPERSON 4.1 Election of Chairperson 4.2 Election of Deputy Chair	9.03
5	MINUTES FROM PREVIOUS MEETINGS	9.23
6	MATTERS ARISING FROM PREVIOUS MEETINGS	9.25
7	PRESENTATIONS 7.1 Discussion with Samantha McCallum, Water SME, Office of The Hon. Rose Jackson MLC, Minister for Water, Housing, Homelessness, Mental Health and Youth	9.30
MORNING TEA		10.00
8	STRATEGY, ADVOCACY AND POLICY 8.1 Tabling of the 2025/2026 FY General Purpose Financial Statements (GPFS) – <i>Attachment 8.1a and 8.1b</i> 8.2 Ms Sue Pritchard, Audit Office New South Wales- <i>Attachment 8.2</i> 8.3 Nomination of voting members to sign the 2025/2026 FY GPFS. 8.4 Tabling of the 2025/2026 Annual Performance Statement - <i>Attachment 8.4</i> 8.5 Tabling of Returns of Interest of Designated Persons 8.6 Documents for revision and/or adoption – <i>Attachments 8.6a-g</i> 8.7 Board meeting format 8.8 Revision of Strategic Committees and Working Groups 8.9 Notice of Motion - Cr Julia Cornwell McKean – <i>Attachment 8.9</i>	10.15
9	REPORTS FOR NOTING 9.1 Draft Minutes of General Managers Advisory Committee 2 October 2026 – <i>Attachment 9.1a</i> , and Executive Summary - <i>Attachment 9.1b</i>	12.15
10	GENERAL BUSINESS 10.1 2027 Meeting Dates and Locations 10.2 Call for general business by the Chair	12.25
11	MEETING CLOSE	12.30

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1 WELCOME AND ACKNOWLEDGEMENT OF COUNTRY

Chair to welcome attendees and acknowledgement of country.

2 APOLOGIES AND LEAVE OF ABSENCE

Apologies have been received from Cr Doug Curran, Cr Daniel Linklater, Mr Ken Ross, Mr Giles Butler and Ms Louise Taylor.

Recommendation:

That apologies be accepted and that leave of absence be granted.

3 DECLARATION OF ITEMS OF PECUNIARY OR OTHER INTEREST

Attendees to note any declarations.

4 ELECTION OF EXECUTIVE – CHAIRPERSON AND DEPUTY CHAIRPERSON

Under the Local Government Act 1993 (the Act), mayors elected by councillors and chairpersons of joint organisations hold office for 2 years. Joint organisations must hold an election for the chairperson at the first meeting after the chairperson's term has ended (see clause 1 of Schedule 7A and clause 1 of Schedule 8 of the Local Government (General) Regulation 2021 (the Regulation)).

Nominations are therefore sought for both roles. If more than one nomination is received for either role a vote will be conducted utilising one of the following methods:

Each of the Schedules prescribe three methods of election:

- open ballot,
- ordinary ballot, or
- preferential ballot.

Members of joint organisations can participate in elections using an open ballot by audio visual link but not where the other two methods of election are used.

Ordinary and preferential ballots are secret ballots and councillors and members of joint organisations and county councils will need to attend the meeting in person to vote if the election is held using either of these methods.

The disallowed 2025 Model Code of Meeting Practice for Local Councils in NSW (Model Meeting Code) did not permit councillors and members of joint organisations to attend meetings by audio visual link at which there was to be an election for the mayor or chairperson. This restriction does not apply under the currently applicable 2021 Model Meeting Code.

If an election for the position of Chair or Deputy Chair is required the Executive Officer will assume the role of Returning Officer.

Recommendation: (if required)

That the method of voting for the position of chairperson and deputy chairperson be conducted via open voting / ordinary ballot / preferential ballot – *two options to be deleted*

4.1 Election of Chairperson

As noted above as more than one nomination has been received a ballot will be conducted to determine the election of a chairperson for a two-year term

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4.2 Election of Deputy Chair

As noted above if more than one nomination is received a ballot will be conducted to determine the election of a deputy chair for a two-year term

5 MINUTES OF PREVIOUS MEETINGS

5 Minutes of 7 August 2026 Board Meeting

Draft minutes of Board Meeting of 7 August 2026– (*Attachment 5.1*)

Recommendation:

That the minutes of the RAMJO Board Meeting held 7 August 2026 be **adopted** as a true and correct record.

6 MATTERS ARISING FROM PREVIOUS MEETINGS

ACTIONS IN PROGRESS			
MEETING	ITEM	ACTION	STATUS
15/5/2026	7.1 Office of Local Government Update	OLG took on notice to answer question of who is to pay if code of conduct matter is to appear at Land & Environment Court?	ONGOING Awaiting response from OLG
15/05/2026	9.2 Executive Officers Update	EO to Investigate shared or reduced cost ARIC model	ONGOING. Refer GMAC Committee Minutes 2 October 2026.
07/08/2026	6.1 Mr David Heine, CEO, Regional Australia Bank	David Heine to provide Board members with a copy of the presentation and a template letter seeking support for the Community Service Obligation proposal	COMPLETED
07/08/2026	9.4 Murray Darling Basin Communities Advocacy Campaign	Mayors and General Managers to review and provide comments on the draft media release by close of business on 7 August 2026.	COMPLETED Media Release distributed
		Final draft media release containing quotes from Mayors to be distributed to regional media outlets and RAMJO Councils Monday 10 August 2026	
07/08/2026	9.4 Murray Darling Basin Communities	Water Subcommittee to work with Cr Shari Blumer and participating councils to develop advocacy messaging for upcoming national and state forums.	COMPLETED

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ACTIONS IN PROGRESS			
MEETING	ITEM	ACTION	STATUS
	Advocacy Campaign	EO to circulate the draft campaign brief and media materials to member councils once prepared in conjunction with Cr Blumer and Water Subcommittee.	ONGOING
		RAMJO Board members to submit question regarding Basin community impacts and water policy outcomes to EO by Wednesday 12 August 2026.	COMPLETED Prime Minister did not allow for questions
		EO to determine final question in consultation with the chair.	
		EO to submit question to CMA secretariat and Prime Ministers Office in advance of the Country Mayors Association Conference Dinner with the Prime Minister	

Recommendation:

That the Board note the status of matters arising from previous Board meetings.

7 PRESENTATIONS

7.1 Discussion with Samantha McCallum, Water SME, Office of The Hon. Rose Jackson MLC, Minister for Water, Housing, Homelessness, Mental Health and Youth

Further to the recent meeting with Minister Rose Jackson, Water advisor Samantha McCallum is joining us to discuss next steps regarding the Water issue.

Recommendation:

That the Board note the discussion with Samantha McCallum, Water SME, Office of The Hon. Rose Jackson MLC, Minister for Water, Housing, Homelessness, Mental Health and Youth

MORNING TEA BREAK – 15 Mins

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8 STRATEGY, ADVOCACY AND POLICY

8.1 Tabling of the 2025/2026 FY General Purpose Financial Statements

The 2025/2026 Financial Year General Purpose Financial Statements (GPFS) (*Attachment 8.1a*) will be presented by Ms Jennifer Lang of Jennifer Lang Australia, including an explanation of the reconciliation of the consolidated financial result (*Attachment 8.1b*). Ms Lang produced the financial documents with ongoing engagement throughout the audit process between RAMJO, the Audit Office and RAMJO's Audit Risk Improvement Committee (ARIC).

Recommendation:

That the RAMJO Board adopt the Riverina and Murray Joint Organisation General Purpose Financial Statements for the year ended 30 June 2026.

8.2 Ms Sue Pritchard, Auditor Office of New South Wales

Presentation of Audit Office of New South Wales Engagement Closing Report 2026 for RAMJO (*Attachment 8.2*), and an opportunity to discuss the 2025/2026 FY GPFS with Ms Sue Pritchard of the Auditor General's Office.

8.3 Nomination of voting members to sign the 2025/2026 FY GPFS.

Once the 2025/2026 FY General Purpose Financial Statements are adopted, the Statement by Members of the Board and Management, pursuant to Section 413(2)(c) of the *Local Government Act 1993* is to be signed by nominated voting members and the Executive. It is suggested that this be the Chair, Deputy Chair and Executive Officer if in attendance at the meeting.

Recommendation:

That the RAMJO Board authorise the Chair, Deputy Chair and Executive Officer, as nominated voting members and Executive Officer, to sign the Statement by Members of the Board and Management, pursuant to Section 413(2)(c) of the *Local Government Act 1993*.

8.4 Tabling of the 2025/2026 Annual Performance Statement

The Annual Performance Statement (*Attachment 8.4*) is to be adopted by 31 October 2026 and forwarded to the Office of Local Government with the 2025/2026 FY General Purpose Financial Statements.

Recommendation:

That the RAMJO Board adopt the Riverina and Murray Joint Organisation Annual Performance Statements for the year ended 30 June 2026.

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8.5 Tabling of Returns of Interest of Designated Persons

Please find below table of returns lodged to meet the OLG requirement – *Lodge written returns of interest for voting representatives and designated persons who held office at 30 June [MCC cl4.21(b)].*

Albury City Council	Cr Kevin Mack	Mr Steve McGrath
Balranald Shire Council	Cr. Louie Zaffina	Mr. Terry Dodds PSM
Berrigan Shire Council	Cr. Julia Cornwell-McKean	Mr. Cameron Boardman
Edward River Council	Cr. Ashley Hall	Mr. Jack Bond
Federation Council	Cr. Cheryl Cook	Mr. Adrian Butler
Griffith City Council	Cr Doug Curran	Mr. Scott Grant
Hay Shire Council	Mr David Webb	Cr Carol Oataway
Leeton Shire Council	Cr. George Weston	Mrs. Jackie Kruger
Murray River Council	Cr John Harvie	Mrs Stacy Williams
Murrumbidgee Council	Cr. Ruth McRae OAM	Mr. John Scarce
Narrandera Shire Council	Cr. Neville Kschenka OAM	Mr. Timothy Coote
Wentworth Shire Council	Cr. Daniel Linklater	Mr. Ken Ross
RAMJO	Mr Brett Stonestreet PSM	

Recommendation:

That the Board note the tabled returns.

8.6 Documents for endorsement and adoption

Please refer to the following documents which have been tabled for board endorsement and adoption:

- Code of Conduct– based on the OLG Model Code of Conduct (***Attachment 8.6a***)
- Motor Vehicle Policy – new to align with the purchase of a motor vehicle for EO use (***Attachment 8.6b***)
- Modern Slavery Policy – new, a requirement from OLG (***Attachment 8.6c***)
- Public Interest Disclosure Policy – ***Attachment 8.7d*** and Public interest Disclosure Procedures (***Attachment 8.6e***) revised to differentiate between previously adopted policy which included procedures
- Equal Opportunity Management Plan – new, a requirement from OLG (***Attachment 8.6f***)
- RAMJO Energy subcommittee Terms of Reference as endorsed by the GMAC (***Attachment 8.6g***)

Recommendation:

That the RAMJO Board adopt the documents tabled

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8.7 Board Meeting Format

At the August Board meeting the following resolution was carried for future board meetings.

Resolved:

That RAMJO supports the proposed standard Board meeting agenda outlined in Attachment 9.1, as follows:

1. Report from EO
2. New, current and emerging advocacy issues including open or upcoming consultations
3. Items for decision based on recommendations from GMAC
4. Reports from non-voting members with the inclusion of:
 - Reports from Strategic Committee Chairs; and
 - Review of State and Federal Government Regional Plans and items of strategic significance relating to the strategic pillars of RAMJO.
5. Notes the desire for RAMJO Board meetings to maintain a strategic focus and minimise duplication of operational matters considered by the General Managers Advisory Committee.
6. Extends future meeting arrangements to include a workshop component, to be held prior to Board meetings where appropriate, with timing and format to be determined by the EO in consultation with the Chair.
7. Holds one Board meeting annually in Sydney to facilitate engagement with Ministers, Government agencies and other key decision-makers on strategic regional priorities.
8. Structures the remaining three annual Board meetings around RAMJO's three Strategic Regional Priority pillars, with one pillar forming the primary strategic focus of each meeting.
9. Allows for emerging and time-critical regional issues to be included within the agenda, where required, in addition to the designated strategic pillar.
10. Provides for hybrid attendance arrangements where practical to support participation by all member councils.

Moved: Leeton **Seconded:** Berrigan

Carried

In order to comply with the resolution, as referred to above, a comment has been included beside each item from the resolution which has guided the structure of this business paper.

1. Report from EO – *Included in GMAC Report and Attachments, with any updates to be included within the Board Agenda in the future.*
2. New, current and emerging advocacy issues including open or upcoming consultations. *The focus this meeting is the representation from Minister Jackson's office and the water subcommittee community advocacy working group*
3. Items for decision based on recommendations from GMAC *As required*
4. Reports from non-voting members with the inclusion of:
 - Reports from Strategic Committee Chairs; *Refer to GMAC Minutes for this meeting as per Point 1 - a revisit of Strategic Committees chairs and membership to be undertaken in Item 8.9*
 - and
 - Review of State and Federal Government Regional Plans and items of strategic significance relating to the strategic pillars of RAMJO. *One item to be included at each board meeting - As per Point 2*
5. Notes the desire for RAMJO Board meetings to maintain a strategic focus and minimise duplication of operational matters considered by the General Managers Advisory Committee. *Noted*
6. Extends future meeting arrangements to include a workshop component, to be held prior to Board meetings where appropriate, with timing and format to be determined by the EO in consultation with the Chair. *To be commenced at February 2027 Board meeting.*

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7. Holds one Board meeting annually in Sydney to facilitate engagement with Ministers, Government agencies and other key decision-makers on strategic regional priorities. *Deferred until after State Government election – aim for August.*
8. Structures the remaining three annual Board meetings around RAMJO's three Strategic Regional Priority pillars, with one pillar forming the primary strategic focus of each meeting. *Refer Point 4*
9. Allows for emerging and time-critical regional issues to be included within the agenda, where required, in addition to the designated strategic pillar. *Refer Point 2*
10. Provides for hybrid attendance arrangements where practical to support participation by all member councils. *Arrangements in place as per Code of Meeting Practice.*

Recommendation:

That the focus of the February Board meeting be ? of strategic pillar ?

8.8 Revision of Strategic Committees and Working Groups

The Strategic Committees are to be revised to meet the Strategic Plan and intentions of ongoing board meetings.

RAMJO Board resolved at 29 October 2025 meeting as follows:

Resolved:

That the Board

1. adopt the Statement of Strategic Regional Priorities 2025-2029 as per attachment 7.1a.
2. adopt the Capacity Building Programs document as per Attachment 7.1b.
3. adopt the Advocacy Document as per Attachment 7.1c.
4. Review the RAMJO Committee Structure during 2026 to ensure it aligns with the revised Regional Statement of Strategic Priorities 2025-2029.

Moved Federation / Seconded Albury City

Carried

GMAC – Most Current Report to GMAC 2 October 2026 as noted below:

7.1 Progress and status of sub-committees

Chairs of RAMJO's current sub-committee's will each provide a brief verbal update.

Water Security, Chaired by Jackie Kruger

- RAMJO submissions completed for Murray Darling Basin Plan Review and NSW Water Act Review
- Planning underway for a broader community advocacy campaign focused on food security and regional impacts of water policy.

Digital Connectivity & Cyber Security; Chaired by Scott Grant.

- Update provided by Brett Stonestreet on behalf of Scott Grant.
- Primary challenge remains identification of sustainable funding sources for major telecommunications and connectivity projects.

Energy Security & Affordability; Chaired by Terry Dodds.

- Terry Dodds highlighted challenges facing remote councils including:
 - Limited technical workforce availability.
 - Distance and transport costs associated with FOGO and energy initiatives.
 - Need for tailored approaches in remote regions such as Balranald.

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- Andrew Fisher noted he argued case emissions and financial viewpoint with commissioners last week

Housing, Chaired by Brett Stonestreet.

- Brett Stonestreet advised there were no significant updates at present and acknowledged difficulties progressing the Housing Subcommittee without resources
- Jackie noted Leeton identified in need of further 19 social homes but it appears Homes NSW funding not readily available.

Resolved:

That the GMAC note the updates provided by the Chairs of the sub-committees.

Moved: Hay Shire Council **Seconded:** Murray River Council

Carried

Current Committees are as follows:

1. Water Security – Chaired by Jackie Kruger (Leeton Shire Council)

Cr Julia Cornwell McKean	Berrigan Shire
Cameron Boardman	Berrigan Shire
Jackie Kruger	Leeton Shire
George Weston	Leeton Shire
Cr Dennis Gleeson	Murray River
Cr Ruth McRae	Murrumbidgee
John Scarce	Murrumbidgee
Cr Neville Krschenka	Narrandera Shire
Brett Stonestreet	RAMJO

2. Digital Connectivity and Cyber Security – Chaired by Scott Grant (Griffith City Council)

Mark Dalzell	Edward River
Gerard Simms	Leeton Shire
Michelle Evans	Leeton Shire
Cr Gen Campbell	Murray River
Nick Price	Narrandera Shire
Brett Stonestreet	RAMJO

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3. Energy Security and Affordability – Chaired by Terry Dodds (Balranald Shire Council)

Amber Rodd	Albury City
Anthony Dufty	Albury City
Terry Dodds	Balranald Shire
Gary George	Berrigan Shire
Vageesh Nonavinakere	Berrigan Shire
Mark Dalzell	Edward River
Jaymie Coleman	Edward River
Angela Reidy	Federation
Bernie Maxwell	Griffith City
Steve Croxon	Griffith City
Amanda Hetti	Leeton Shire
Luke Tedesco	Leeton Shire
Beck Hayward	Murray River
Kaitlin Salzke	Murrumbidgee
Fred Hammer	Narrandera Shire
Simon Rule	Wentworth Shire
Geoff Gunn	Wentworth Shire
Brett Stonestreet	RAMJO
Andrew Fisher	RAMJO
Lisa Miller	Sustainable Councils - DCCEEW

4. Housing – Chaired by Brett Stonestreet (RAMJO EO)

Jason Gordon	Albury City
Jack Bond	Edward River
Jackie Kruger	Leeton
Brett Stonestreet	RAMJO

5. GMAC – Chaired by John Scarce (Murrumbidgee Council)

Current Working Group:

RAMJO Combined Waste Group – Chaired by Brian Holmes (Murray River Council)

Recommendation:

- That RAMJO Board redetermine the membership of the following Committees:
 - Water Security
 - Digital Connectivity and Cyber Security
 - Energy Security and Affordability
- That the RAMJO Board place the Housing Committee into abeyance and matters be dealt with on a case by case basis through GMAC.

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8.9 Notice of Motion

Cr Julia Cornwell McKean to present a Notice of Motion – Securing our water supply: delivering safe, reliable and affordable water and sewerage services for regional communities at risk (*Attachment 8.9*)

Recommendation:

That RAMJO as a collective body of twelve councils:

1. Note the release of the Local Government NSW and Water Directorate action plan, *Securing Our Water Supply: Delivering safe, reliable and affordable water and sewerage services for regional communities at risk*,
2. Endorse the proposal's asks, calling on bi-partisan support for the NSW Government to:
 - a. Provide capital grant funding of \$5 billion for at least a further 10 years.
 - b. Strengthen drinking water quality in rural, regional and remote NSW including support for Local Water Utilities (LWUs) to address emerging contaminants such as PFAS.
 - c. Reduce unnecessary regulatory burdens on LWUs in rural, regional and remote NSW including the NSW Regulatory and Assurance Framework, water utility strategic planning and Section 60 approvals.
 - d. Implement a complementary Community Service Obligation model for better targeted, more efficient and predictable funding for councils that cannot raise sufficient revenue to meet the costs of running their water and sewerage systems.
 - e. Commit \$4 million per annum to a Local Water Utilities Alliance program, enabling utilities to share expertise, access specialist skills, coordinate planning and to respond more effectively to droughts, emergencies and asset management challenges.
 - f. Commit to a \$15 million, 10-year Regional Water Workforce Development Program to build a skilled and sustainable regional water workforce and allocate \$2.5 million over 5 years to create dedicated career pathways for Aboriginal and Torres Strait Islander peoples.
3. Write to the Member for Murray, Member for Albury, Premier, Opposition Leader, Minister for Water, Shadow Minister for Water, and other party leaders and candidates for the 2027 state election as their identity comes to hand:
 - a. asking that they support the NSW Government adopting the Securing Our Water Supply Action Plan, and
 - b. setting out the risks for Council's water and sewer services if the NSW Government fails to take action.

9 REPORTS FOR NOTING

9.1 Draft Minutes of General Managers Advisory Committee 2 October 2026

Please refer to the draft minutes of the General Managers Advisory Committee meeting held 2 October 2026 (*Attachment 9.1a*) and an Executive Summary (*Attachment 9.1b*)

Recommendation:

That the Board note the draft minutes of the General Managers Advisory Committee held 2 October 2026.

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10 GENERAL BUSINESS

10.1 2027 Meeting Dates and Locations

Dates recommended by GMAC for their meetings for 2027 are the first Friday of February to allow for Christmas Holidays, and the second Friday of the months of April, July and October.

The dates recommended for the Board meetings for 2027 are the fourth Friday in February, to allow a gap between GMAC and Board meeting, the second Friday of the months of May, August and the fourth Friday of October. October meeting, in lieu of November, is to meet statutory requirements of the Audit Office and Office of Local Government.

Board Meetings

- Friday 26 February 2027 – location to be decided
- Friday 14 May 2027– location to be decided
- Friday 13 August 2027 – Sydney (date subject to change to accommodate Ministerial availability)
- Friday 29 October 2027- includes adoption of Financial reports – location to be decided

Recommendation:

That the Board adopt the following dates for 2027 Board Meetings:

Board meetings:

- Friday 26 February 2027
- Friday 14 May 2027
- Friday 13 August 2027 or date determined by Ministerial availability in Sydney
- Friday 29 October 2027

10.2 Call for General Business by the Chair.

11 MEETING CLOSE

The date and location of the next meeting of the RAMJO Board will be decided as above.